SAMUEL WORKMAN, PH.D.



Professor and Director

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I am a professor of political science and Director of the Institute for Policy Research and Public Affairs in Eberly College at West Virginia University. We provide non-partisan research and analysis to state, county, and municipal officials in the Appalachian region. We are interested in all areas of public policy and public-private partnerships. The Institute's initiatives seek to build data infrastructure and information systems in the region to help facilitate data-driven decision making, public policy, good governance, and aid in community and economic development.

As a political scientist by training, my previous work has addressed public policy, regulation, and how governments use information. My current projects examine how policy-making systems generate and use information and how this relates to community resilience and development. My work typically emphasizes text-as-data, machine learning, and statistical modeling, especially classification. My area of expertise is constructing large data infrastructures to answer fundamental questions about public policy across time and space. I am a member of the West Virginia Economic Development Council and the Consortium for University Public Service Organizations.

In the past, I have provided data and statistical consulting in the private sector. My work focuses on data-driven decision-making and management, custom reporting, and data-informed programming. I am a contributor at *Towards Data Science* , where I write on practical applications of data science and statistics. I write on rural politics and policy, including public policy in Appalachia, at the *West Virginia Weakly* and *3Streams*, where I am a founding Editor. I am widely quoted in state, regional, and national media outlets on federal and state politics, public policy, and governance.

Skills

Substantive	Policy research, American politics, regulation, agenda setting, data science, grant writing, research methodology – qualitative and quantitative.
Administrative	Project management, team building, team leadership and coordination, academic administration.

Communication	Scientific communication, public speaking, government relations, business development.
Analytic	Data visualization, statistical modeling, machine learning, storytelling with data.
Business	Market, sales, inventory analysis, customized reporting, economic impact reporting, data-driven decision-making and management.
Languages	R, Python, TEX, SQL, Markdown, CSS, HTML, Typst
Applications	Positron, VS Code, RStudio, Overleaf, Beamer, Binb, Xaringan, MS Office, SQLite, Typst

Academic Positions

01/2022–Present	**Director,** *Institute for Policy Research and Public Affairs*, Eberly College, West Virginia University. Morgantown, WV.
01/2022–Present	**Professor,** *Department of Political Science*, Eberly College, West Virginia University. Morgantown, WV.
09/2021–12/2021	**Adjunct Professor,** *Department of Political Science*, Eberly College, West Virginia University. Morgantown, WV.
07/2016–12/2021	**Associate Professor,** *Department of Political Science*, University of Oklahoma, Norman, OK.
01/2014–07/2016	**Assistant Professor,** *Department of Political Science*, University of Oklahoma, Norman, OK.
01/2014–05/2014	**Lecturer,** *American Public Policy*, Sciences Po, Bordeaux, France.
01/2010–12/2013	**Associate Director,** *Policy Agendas Project*, Department of Government, The University of Texas at Austin.
01/2010–12/2013	**Assistant Professor,** *Department of Government*, The University of Texas at Austin.
07/2008–12/2010	**Research Fellow,** *Department of Government*, The University of Texas at Austin.
11/2004–07/2008	**Project Manager,** *Center for American Politics and Public Policy*, Department of Political Science, University of Washington. Seattle, WA.

Fellowships & Scholarships

2023–2024	**CLEAR Initiative Fellow,** *Price School of Public Policy*, University of Southern California (USC). Los Angeles, CA.

2023–2024 **Richard P. Nathan Fellow,** *Rockefeller Institute of Government*, State University of New York. Albany, NY.

2011 **College Research Fellowship,** *College of Liberal Arts*, The University of Texas at Austin.

2010–2011 **Pickle Fellow in Congressional Studies,** *Department of Government*, The University of Texas at Austin.

2003–2008 **Fellow in American Politics and Public Policy,** *Department of Political Science*, University of Washington. Seattle, WA.

2005 **Clifford C. Clogg Scholarship,** *Inter Consortium for Political and Social Research* (ICPSR), University of Michigan. Ann Arbor, MI.

2003–2004 **Donald R. Matthews Fellow,** *Department of Political Science*, University of Washington. Seattle, WA.

2003–2004 **Philip V. McGance Fellow,** *Department of Political Science*, West Virginia University. Morgantown, WV.

Community Leadership & Service

2025–Present **Member,** *WV State Nuclear Energy Policy Team, West Virginia Office of Energy*

2025–Present **Member,** *Accountability & Reform Research Consortium, Volcker Alliance* (ARRC)

2024–Present **Member,** *Appalachian Flooding Collaborative*

2025 **Advisory Panel,** *WV CDBG Consolidated 5-year Plan*, Department of Housing & Urban Development

2023–Present **Treasurer,** *Morgantown Utility Board* (MUB), City of Morgantown, WV.

2023–Present **Advisory Board,** *Decker's Creek Whitewater Project*, Morgantown, WV.

2022–Present **Member,** *Committee on Economic Vitality*, Mainstreet Morgantown. Morgantown, WV.

2025–Present **Steering Committee,** *Regional Research Institute* (RRI), West Virginia University, Morgantown, WV.

2023–Present **Advisory Board,** *West Virginia Institute for Sustainable Energy Research* (WISER), West Virginia University, Morgantown, WV.

2021–Present **Member,** *West Virginia Economic Development Council* (WVEDC)

2022–2023 **Advisory Board on Barriers to Federal Investment,** *West Virginia Community Development HUB*

2021–2023 **Member,** *Consortium for University Public Service Organizations* (CUPSO)

Grants, Awards, & Contracts

My work and projects have generated over $2.9M in external funding across public, private, and non-profit sectors.

2025–2027 Needs-based Assessment, Rebecca Gillam (Lead), Brad Price (Co-Lead), Joshua Meadows (Co-Lead), & **Samuel Workman (Co-Lead)**, *West Virginia First Foundation*, $1,515,436

2025–2026 WV Energy Attitudes Survey, **Samuel Workman (PI)**, *West Virginia Office of Energy*, $159,303.

2025–2026 Navigating the Natural Resource Curse: Local Public Finance and Economic Outcomes in Rural America, Heather Stephens, **Samuel Workman**, & Amanda Weinstein, *Resilient Energy Economies, Resources for the Future*, $100,000.

2025 WV Comprehensive Energy Action Plan (CEAP), Heather Stephens (Lead), **Samuel Workman (Co-Lead)**, & Sam Taylor (Co-Lead), *WV Office of Energy*, $193,336.

2024–2025 Appalachian Water Workforce Development and Training Center, Emily Garner, Katherine Garvey, & **Samuel Workman**, University of Kentucky (Subaward), *Appalachian Regional Commission*, $133,599.

2023–2026 Disrupting West Virginia's Opioid Crisis: A Multi-Disciplinary Approach through Interdiction and Harm Reduction, **Samuel Workman (PI)** & Gordon Smith (Co-PI), *National Science Foundation*, $311,024.

2022–2023 Public Reporting of IDEA Data in West Virginia: Challenges & Opportunities, **Samuel Workman (Subcontract)**, *Think Kids, Inc. and West Virginia Developmental Disabilities Council*, $25,000.

2022–2023 The Warner Theater Development Project, **Samuel Workman (Contracted)**, *High Street Holdings*, $11,039.

2022 Responding to the Needs of Children of the Drug Crisis, **Samuel Workman (Subcontract)**, *Think Kids, Inc. and The Greater Kanawha Valley Foundation*, $2,000.

2022–2024 Local Budgetary Dynamics: Extra Pie and Budgetary Tradeoffs, **Samuel Workman (PI)**, *Center for the Study of Federalism*, $15,000.

2018–2022 Organizational Problem Solving and the Use of Research in Education Policy, **Samuel Workman (PI)** & Deven Carlson (Co-PI), *Science of Organizations, National Science Foundation*, Award No. 1827494, $455,640.

2008–2010 Economizing Attention: Agendas and the Influence of Bureaucracy in American Policymaking, Bryan D. Jones (PI) & **Samuel Workman (Co-PI)**, *Social & Behavioral Sciences, National Science Foundation*, Award No. 0819429, $12,000.

2009–2010 Instructional Technology Grant, Bryan D. Jones (PI) & **Samuel Workman (Co-PI)**, *College of Liberal Arts, University of Texas*, $34,770.

2010 Research Apprenticeship, **Samuel Workman (PI)**, *College of Liberal Arts, University of Texas*, $2,000.

2008 Bureaucratic Politics & Securities Regulation, **Samuel Workman (PI)**, *Center for Statistics and the Social Sciences, University of Washington*, $1,000.

Editorial Boards & Positions

2021–Present **Editorial Board,** *Policy and Politics*, Bristol University Press. Bristol, UK.

2019–Present **Editorial Board,** *Policy Studies Journal*, Wiley-Blackwell.

2020–Present **Editor,** *3Streams*, Medium.

2016–2020 **Associate Editor,** *Public Administration*, Wiley-Blackwell.

Education

2005–2009 **Ph.D., Political Science,** *Department of Political Science*, University of Washington. Seattle, WA.
Fields: American Politics, Public Policy, Research Methodology
Dissertation: *Economizing Attention: Agendas and the Influence of Bureaucracy in American Politics*
Certificate of the *Center for Statistics and the Social Sciences*

2003–2005 **M.A. Political Science,** *Department of Political Science*, University of Washington. Seattle, WA.
Fields: American Politics and Research Methodology

2001–2003 **M.A. Political Science,** *Department of Political Science*, West Virginia University. Morgantown, WV.
Fields: American Politics and Public Policy
Certificate in Public Policy Analysis

1997–2001 **B.S., Industrial Relations and Human Resources** *West Virginia University Institute of Technology*. Beckley, WV.
Specialization: Economics and Labor Relations
Graduated *Magna Cum Laude*
Campus Representative for the *Society for Human Resource Management*

Research Publications

Books

Forthcoming Punctuated Equilibrium: A Policy Theory of Politics, Christian Breunig, Chris Koski, & **Samuel Workman**, Cambridge University Press.

2022 *Methods of the Policy Process*, Christopher M. Weible & **Samuel Workman**, Eds, Routledge Press, ISBN 978-1032215723.

2015 *The Dynamics of Bureaucracy in the US Government: How Congress and Federal Agencies Process Information and Solve Problems*, **Samuel Workman**, Cambridge University Press, ISBN 978-1107061101.

- Reviewed in *Perspectives on Politics*, http://doi.org/10.1017/S1537592716000761
- Reviewed in *Journal of Public Administration Research & Theory*, https://doi.org/10.1093/jopart/mux016

Journal Articles

2025 The other side of chaos: COVID-19, federal spending, and local government volatility, **Samuel Workman** & Herschel F. Thomas, *Journal of European Public Policy*, https://doi.org/10.1080/13501763.2025.2515203.

2024 The Dynamics of Issue Attention in Policy Process Scholarship, E.J. Fagan, Alexander Furnas, Chris Koski, Herschel Thomas, **Samuel Workman**, & Corinne Connor, *Policy Studies Journal*, https://doi.org/10.1111/psj.12548.

2024 Organization, Information Processing, and Policy Change in U.S. Federal Bureaucracies, **Samuel Workman**, Scott E. Robinson, & Tracey Bark, *Policy & Politics*, https://doi.org/10.1332/03055736Y2023D000000013.

2023 Administrative Informatics: A Roundtable on the Conceptual Foundations of a Public Administration-Centered Data Science Subfield, Michael Overton, Stephen Kleinschmit, Mary Feeney, Federica Fusi, Nick Hart, Spiro Maroulis, Kayla Schwoerer, Eric Stokan, Herschel F. Thomas, & **Samuel Workman**, *Journal of Behavioral Public Administration*, https://doi.org/10.30636/jbpa.61.330.

2022 Measuring interest group agendas in regulatory proposals: a method and the case of US education policy, **Samuel Workman**, Deven Carlson, Tracey Bark, & Elizabeth Bell, *Interest Groups & Advocacy*, https://doi.org/10.1057/s41309-021-00129-w.

2018 Drawing practical lessons from punctuated equilibrium theory, Chris Koski & **Samuel Workman**, *Policy & Politics*, http://dx.doi.org/10.1332/030557318x15230061413778.

2017 Problem Definition and Information Provision by Federal Bureaucrats, **Samuel Workman**, JoBeth Shafran, & Tracey Bark, *Cognitive Systems Research*, http://dx.doi.org/10.1016/j.cogsys.2016.11.002.

2016 Knot Policy Theory, Christian Breunig, Chris Koski, & **Samuel Workman**, *Policy Studies Journal*, http://dx.doi.org/10.1111/psj.12155.

2009 Widespread Policy Disruption and Interest Mobilization, Peter J. May, Joshua Sapotichne, & **Samuel Workman**, *Policy Studies Journal*, https://doi.org/10.1111/j.1541-0072.2009.00335.x.

2009 Widespread Policy Disruption: Terrorism, Public Risks, and Homeland Security, Peter J. May, Joshua Sapotichne, & **Samuel Workman**, *Policy Studies Journal*, http://dx.doi.org/10.1111/j.1541-0072.2009.00309.x.

2009 Information Processing and Policy Dynamics, **Samuel Workman**, Bryan D. Jones, & Ashley E. Jochim, *Policy Studies Journal*, http://dx.doi.org/10.1111/j.1541-0072.2008.00296.x

2008 Organizing Attention: Responses of the Bureaucracy to Agenda Disruption, Peter J. May, **Samuel Workman**, & Bryan D. Jones, *Journal of Public Administration Research & Theory*, http://dx.doi.org/10.1093/jopart/mun015.

2006 Policy Coherence and Policy Domains, Peter J. May, Joshua Sapotichne, & **Samuel Workman**, *Policy Studies Journal*, http://dx.doi.org/10.1111/j.1541-0072.2006.00178.x.

Chapters

2022 The Code and Craft of Punctuated Equilibrium, **Samuel Workman**, Frank R. Baumgartner, & Bryan D. Jones, *Methods of the Policy Process*, Routledge Press, ISBN 978-1032215723.

2021 Building a Smarter Government: Practical Lessons for Policymakers from Punctuated Equilibrium Theory, Chris Koski & **Samuel Workman**, *Practical Lessons from Policy Theories*, Policy Press, ISBN 978-144735982.

2017 Struggle and Triumph in Fusing Policy Process and Comparative Research, Jale Tosun & **Samuel Workman**, *Theories of the Policy Process*, Westview Press, ISBN 978-0813350523.

2015 Communications Frameworks and the Supply of Information in Policy Subsystems, **Samuel Workman** & JoBeth Shafran, *Policy Paradigms in Theory and Practice : Discourses, Ideas, and Anomalies in Public Policy Dynamics*, Palgrave-Macmillan, ISBN 978-1137434036.

2010 Policymaking, Bureaucratic Discretion, and Overhead Democracy, **Samuel Workman**, Bryan D. Jones, & Ashley E. Jochim, *The Oxford Handbook of American Bureaucracy*, Oxford University Press, ISBN 978-0199650538.

2009 The Paradox of Agency Issue Attention: The Bush Administration and Homeland Security, Peter J. May & **Samuel Workman**, *President George W. Bush's Influence over Bureaucracy and Policy : Extraordinary Times, Extraordinary Powers*, Palgrave-Macmillan, ISBN 978-0230609549.

2006 Behavioral Rationality and the Policy Processes: Toward A New Model of Organizational Information Processing, Bryan D. Jones, Graeme Boushey, & **Samuel Workman**, *Handbook of Public Policy*, SAGE Publications Ltd, ISBN 978-0761940616.

Reviews & Responses

2019 Thinking in Public about Public Affairs : A Response to, and Expansion of, Zuo, Qian, and Zhao , **Samuel Workman**, *Policy Studies Journal*, https://doi.org/10.1111/psj.12324.

2016 Review of The Politics of Major Policy Reform in Postwar America, Edited by Jeffrey A. Jenkins and Sidney M. Milkis, **Samuel Workman**, *Perspectives on Politics*, https://doi.org/10.1017/S1537592716000724.

Technical Reports

2025 West Virginia Comprehensive Energy Action Plan, (Provided Analysis and Policy Recommendations) Oreoluwa Runsewe & **Samuel Workman**, *West Virginia Office of Energy*.

2025 Comparative Center and Bill Analysis: HB3297 Washington Center for Civics, Culture, and Statesmanship, Oreoluwa Runsewe & **Samuel Workman**, *West Virginia State Legislature*, Institute for Policy Research & Public Affairs, West Virginia University.

2025 Backyard Brawling and Data Centers Comparative State Incentives for Siting, Oreoluwa Runsewe & **Samuel Workman**, *West Virginia State Legislature*, Institute for Policy Research & Public Affairs, West Virginia University.

2024 Comparative Business Opportunities in Morgantown: A Gap and Void Analysis of Downtown, Oreoluwa Runsewe & **Samuel Workman**, *Mainstreet Morgantown*, Institute for Policy Research & Public Affairs, West Virginia University.

2024 West Virginia's IDEA Data: Developmental Disability in Time and Space, **Samuel Workman** & Oreoluwa Runsewe, *Think Kids & West Virginia Developmental Disabilities Council*, Institute for Policy Research & Public Affairs, West Virginia University.

2024 IDEA Data Reporting in West Virginia: Challenges and Opportunities, **Samuel Workman** & Oreoluwa Runsewe, *Think Kids & West Virginia Developmental Disabilities Council*, Institute for Policy Research & Public Affairs, West Virginia University.

2023 Services for Families and Children in the Greater Kanawha Valley, **Samuel Workman**, *Think Kids & Greater Kanawha Valley Foundation*, Institute for Policy Research & Public Affairs, West Virginia University.

Public Engagement

By-lines

The Charleston Gazette · *The Conversation* · *Salon* · *3Streams* · *West Virginia Watch*

Quoted

National Journal · *The Intercept* · *Alabama Public Radio* · *The Dominion Post* · *The Center Square* · *Pittsburgh Post-Gazette* · *The Virginian Pilot* · *The State Journal (WV News)* · *The Daily Athenaeum* · *WBOY, Clarksburg, WV* · *Times West Virginian* · *The National Desk* · *CNN Politics* · *National Public Radio (NPR)* · *The New York Sun* · *Yahoo News* · *CNN* · *Newsweek* · *West Virginia Watch* · *News Nation* · *USA Today* · *The Guardian* · *Mother Jones* · *Washington Examiner* · *West Virginia Weakly* · *Spectrum News* · *Bloomberg News* · *NBC News* · *Inside Climate News* · *AP News* · *The Wheeling Intelligencer* · *WCHS News* · *West Virginia Morning* · *Baltimore Banner* · *The Intermountain* · *The Intelligencer*

News Articles

2024 Red vs. Blue: Republican Voter Registration Continues to grow in West Virginia, Steven Allen Adams, *The Intelligencer*, Wheeling News Register October 19.

2024 Rush of Billionaire Cash Poised to Topple Democrats' Key Senator, Amanda L. Gordon, *Bloomberg* , September 30.

2024 West Virginia has one of the country's worst voter turnout records. Will this election be different?, Maya Eaglin and Nidhi Sharma, *NBC News*, August 31.

2024 Larry Hogan won two terms as governor. A Senate victory will be more challenging, Pamela Wood, *The Baltimore Banner*, August 27.

2024 GOP vice presidential pick Vance revisits Appalachian roots as bitter divide over memoir lingers, Leah Willingham and Julie Carr Smyth, *AP News*, July 18.

2024 In West Virginia, the Senate Race Outcome May Shift Limits of US Climate Ambitions, James Bruggars and Marianne Lavelle, *AP News*, June 23.

2024 An old steel town highlights how West Virginia went from deeply blue to Trump country, Taylor Popielarz, *Spectrum News*, May 24.

2024 A new battery plant in a West Virginia steel town could offer clues if Biden's agenda is winning new supporters, Taylor Popielarz, *Spectrum News*, May 23.

2024 Analysis: West Virginia's primary election shows fault lines, and November's race for governor will be key, Dave Mistich and Gyles Snider, *WV Weakly*, May 16.

2024 He went to prison for Jan. 6. Now he's running for Congress. How do voters weigh insurrection?, Chris Kenning, *USA Today*, May 13.

2024 West Virginia primary election sets stage for post-Manchin future, Samantha-Jo Roth, *The Washington Examiner*, May 11.

2024 Can Michael Flynn Help Put a January 6 Rioter in Congress?, Stephanie Mencimer, *Mother Jones*, May 9.

2024 Alex Mooney digs in against Jim Justice, Sydney Kashiwagi, *National Journal*, January 10.

2024 Biden is forgiving millions in student loans. He wants all the credit, Zachary Schermele, *USA Today*, January 6.

2023 'The odds are against us': Democrats in once-blue West Virginia survey loss, Chris Stein, *The Guardian*, November 24.

2023 'Tranq' hitting West Virginia, where drug death rate already tops US, Andrew Dorn, *News Nation Now*, November 22.

2023 Sen. Joe Manchin announces he won't seek reelection in 2024, Deirdre Walsh, *National Public Radio*, November 10.

2023 Suit Against Justice's Businesses Is Likely but a Sideshow If Manchin Enters Race, Russell Payne, *The New York Sun*, June 1.

2023 Morgantown Warner Theater is planned for a 'near-original' restoration, Sam Gorski, *WBOY News*, May 24.

2023 W.Va. race could be pivotal to deciding which party controls the U.S. Senate, Dave Mistich, *National Public Radio*, May 22.

2023 Manchin rails against Biden's clean energy plans as he faces tough political headwinds in West Virginia, Ella Nielsen, *CNN Politics*, April 29.

2023 As Manchin debates running for reelection, West Virginia governor makes move for his seat, Austin Denean, *The National Desk*, April 28.

2022 One week until Katie Britt becomes Alabama's junior U.S. Senator, Pat Duggins, *Alabama Public Radio*, December 27.

2022 WV state-level elections continue to trend heavily Republican, Tyler Arnold, *The Center Square*, November 16.

2022 Final Senate results could affect influence for West Virginia's Manchin, Tyler Arnold, *The Center Square*, November 10.

2022 WVU session looks at voting integrity in the Mountain State, Jim Bissett, *The Dominion Post*, September 8.

2022 Biden's decision on students loans brings boost to both parties—for totally different reasons, Julian Routh, *Pittsburth Post-Gazette*, August 29.

2022 Biden's decision on students loans brings boost to both parties—for totally different reasons, Julian Routh, *Pittsburth Post-Gazette*, August 28.

2022 WVU experts offer thoughts on SCOTUS ruling in West Virginia v. EPA, David Beard, *The Dominion Post*, July 1.

2022 Britt, Brooks hit the campaign trail ahead of June GOP U.S. Senate runoff, Pat Duggins, Alabama Public Radio. May 30.

2022 Alabama primaries: What happens when Richard Shelby leaves office?, Caroline Vincent, *Alabama Public Radio*, May 24.

Media Interviews

2025 Independent and third-party voter registration growing, largely at the expense of Democrats, Jocelyn Shek, *NBC News*, June 25.

2025 WVU leads study focused on economic resilience amid energy changes with $100K grant, *WVU Today*, February 25.

2024 Democrats Say Party 'Not Finished' In W.Va., Jocelyn King, *The Intelligencer*, November 9.

2024 W.Va. voter registration totals show Republican, independent and third party gains, Anna Saunders, *WCHS Eyewitness News*, Fox. October 24.

2024 West Virginia has one of the country's worst voter turnout records. Will this election be different?, Maya Eaglin & Nidhi Sharma, *NBC News*, August 31.

2024 WVU political science expert breaks down Trump verdict, Jefferson Pan, *WBOY News*, ABC and NBC, June 3.

2024 Manchin switches registration, says he's 'committed to put country before party', Ty McClung, *The Charleston Gazette*, May 31.

2024 Decision 2024: What's at stake in West Virginia?, Austen Westfall, *Live Now Fox News*, May 14.

2023 Q&A: WVU political expert explains impact of Joe Manchin not running for re-election, Gwyneth Napier, *WBOY Clarksburg Evening News*, November 10.

2023 WVU charting public policy model to address state's opioid crisis, *WVU Today*, October 10.

2023 WVU expert breaks down student loan situation, Riley Holsinger, *WBOY Clarksburg Evening News*, June 6.

2023 NPR's Morning Edition: WVa Race Could Be Pivotal to Deciding Which Party Controls the US Senate, Steve Inskeep, *National Public Radio*, May 22.

2022 U.S. Midterm Elections Coverage with Sr. Hena Zuberi, Panelist, *Muslim Network TV News*, November 9.

2022 Election Night Coverage at WDTV, Interview with Ian Roth and Kaley Fedko, Interview with Ian Roth and Kaley Fedko, *WDTV*, Background Interview. November 8.

2022 Learn all about the Constitutional Amendments that will be on the November 8th ballot from Dr. Sam Workman, Director of the Institute for Policy Research and Public Affairs at WVU, Interview with Alex Reneman, *Unleash Tygart*, Podcast. October 24.

2022 Senator Joe Manchin, the Inflation Reduction Act, and the Political Lanscape of West Virginia, Background Interview with Julie Holstein, CBS *60 Minutes*, *CBS News*. September 21.

2022 Biden Administration's Student Debt Relief, Howard Monroe, *Watchdog Radio Network*, August 30.

2022 WVU expert on student loan forgiveness plan, Riley Holsinger, *WBOY Clarksburg 12*,W August 2.

2022 Biden Administration's Student Loan Forgiveness Program, *Talkline with Hoppy Kercheval*, *Metronews: The Voice of West Virginia*, August 29.

2022 Manchin's Role in the Inflation Reducation Act, Curtis Tate, *West Virginia Morning*, *West Virginia Public Radio*. August 16.

2022 *Alabama Public Radio* with Caroline Vincent, May 24.

2022 *The Attitude* with Arnie Arneson, January 6.

2022 WHAT DROVE A WEST VIRGINIA DEMOCRAT TO STORM THE CAPITOL ON JANUARY 6?, Christopher Jones, P. Nick Curran, and Akela Lacy. *The Intercept*, January 5.

2022 WHAT DROVE A WEST VIRGINIA DEMOCRAT TO STORM THE CAPITOL ON JANUARY 6?, Documentary. Christopher Jones and P. Nick Curran. *100 Days in Appalachia*, January 5.

2021 Manchin risks health policies that could benefit West Virginia, Erin Durkin, *National Journal*, December 21.

2020 OU NIGHTLY SUPER TUESDAY 2020, *OU Nightly*, March 3.

2020 FRANK BAUMGARTNER AND BRYAN JONES, Host Heath Brown. *The Co-Authored Podcast on Apple Podcasts*

2020 EPISODE 8: EDUCATION POLICY AND PROBLEM-SOLVING WITH SAMUEL WORKMAN AND DEVEN CARLSON, Hosts E.J. Fagan and Katherine Madel. *The Policy Agendas Podcast on Stitcher*.

Public Policy

2022 More talk of values needed, Erik Herron and Samuel Workman, *The Charleston Gazette*, November 16.

2018 Trump, Governance, and the Nature of Policy Reform, Hank C. Jenkins-Smith and Samuel Workman, *The Policy Studies Journal Yearbook*.

2018 Using information processing theory to build a smarter government, Chris Koski and Samuel Workman, *Policy & Politics*.

2017 How do we get governments to make better decisions?, Chris Koski and Samuel Workman, *Paul Cairney: Politics & Public Policy*.

2016 Policy Implementation, Representation, and Democratic Governance, Samuel Workman, *Midwest Political Science Association Blog*.

Data Science & Statistics

2020 Four Principles of Data Collection, Samuel Workman, *Towards Data Science*, May 12.

2020 Scraping, Downloading, and Storing PDFs in R : Nested Scrapes to Avoid Button-Clicking, Samuel Workman, *Towards Data Science*, April 9.

2020 The County : Simple Street Maps in R, Samuel Workman, *Towards Data Science*, March 26.

Public Lectures

2025 ***Policy Process Ways of Understinding Community Health: The Structural and Social Determinants of Health,*** WV First Foundation.

2025 ***Collective Decision and Governance Systems in West Virginia, Appalachia, and Beyond,*** NC Collaboratory, Univeristy of North Carolina.

2025 ***US Elections 2024 and Public Policy in Transition: Trump and America's Unknown Unknowns,*** WV Sierra Club & WV Rivers Coalition.

2025 ***Perceptions of Downtown Morgantown: 2024 Resident & Visitor Survey,*** Mainstreet Morgantown, Morgantown Area Partnership, and City of Morgantown.

2025 ***Navigating the Natural Resource Curse: Local Public Finance and Economic Outcomes in Rural America,*** Summer 2025 Convening, Resilient Energy Economies (REE), Resources for the Future (RFF), Albuquerque, NM.

2025 ***AI for Answering Fundamental Questions about Public Policy Across Time and Space,*** AI in Action: Navigating Challenges & Opportunities Across Domains, WVU Health Sciences & WVU Medicine.

2024 ***US Elections 2024 and Public Policy in Transition: Trump and America's Unknown Unknowns,*** Standing Group on Public Policy, European Consortium for Political Research.

2024 ***Media Resiliency in the Age of AI,*** West Virginia Press Association.

2024 ***Bridging Mountains: How We Got Here and Where We Are Going: Collective Decision and Governance Systems in West Virginia, Appalachia, and Beyond,*** Eberly College, West Virginia University.

2024 ***MDS Lunchbox Talks: The VP Debate,*** Eberly College, West Virginia University.

2023 ***IDEA Data Reporting in West Virginia: Challenges and Opportunities,*** Think Kids & West Virginia Developmental Disabilities Council. Webinar.

2023 ***Public Policy, Data Infrastructures, and Community Health,*** Eberly Community Health Collaborative. Morgantown, WV.

2022 ***Eberly Roundtable: The Future of Work,*** West Virginia University. Morgantown, WV.

2021 ***Evidence, Policy, and Public Engagement: Collaborative Science for Societal Challenges,*** West Virginia University. Morgantown, WV.

2017 ***Congressional Bureaucracy, Policy Analysis, and Governance in the Administrative State,*** Martin School of Public Policy, University of Kentucky. Lexington, KY.

2017 ***Delegated Oversight, Institutional Conflict, and the Macro Dynamics of Legislative Policy Analysis,*** Haggard Lecture Series, University of Texas at Arlington. Arlington, TX.

2017 ***Governance and Adaptive Problem Solving in the Administrative State,*** University of Colorado, Denver. Denver, CO.

2013 ***Teaching AP American Politics and Policy,*** Thompson Center for Continuing Education, The University of Texas at Austin. Austin, TX.

2013 ***Bureaucracy and Problem Solving: Information Processing in the Administrative State,*** Department of Political Science, Aarhus University. Aarhus, Denmark.

2012 ***Bureaucracy and Information Processing: Risk and Governing in the Administrative State,*** Department Political Science, University of Oklahoma. Norman, OK.

2011 ***Information Processing and Policy Dynamics,*** Department Political Science, University of Oklahoma. Norman, OK.

2011 ***Attention, Politics, or Performance? Competing Influences on Oversight by Analytical Bureaucracies in the Regulatory State,*** Department of Law and Governance, BI Norwegian Business School. Oslo, Norway.

2011 ***Confronting the Administrative Presidency: Analytical Bureaucracy and Congressional Governance,*** Department of Political Science, Vanderbilt University. Nashville, TN.

2010 ***The Supply and Demand of Bureaucratic Signals,*** Department of Political Science, Texas A&M University. College Station, TX.

2008 ***Bureaucratic Signaling and Congressional Priorities in Securities Regulation,*** Department of Government, The University of Texas at Austin. Austin, TX.

2008 ***Bureaucratic Signaling and Congressional Priorities in Securities Regulation,*** Department of Political Science, University of Colorado. Boulder, CO.

2008 ***The Paradox of Agency Issue Attention: The Bush Administration and the Undermining of Homeland Security,*** Nuffield College, University of Oxford. Oxford, UK.

Conferences

Presentations

US Policy Agendas Conference	2023, 2024
Conference on Policy Process Research	2023, 2024
American Political Science Association	2002, 2005, 2007–2010, 2012, 2015–2017, 2019, 2022, 2024, 2025
Midwest Political Science Association	2003, 2006–2011, 2013, 2016–2017, 2019, & 2023
Comparative Agendas Conference	2010, 2014, 2016, 2017, & 2020
International Conference on Public Policy	2013, 2015, & 2019
Association for Policy Analysis & Management	2005–2007, & 2019
European Consortium for Political Research	2014 & 2017
Southern Political Science Association	2009 & 2020
International Conference on Food Studies	2012 & 2015
Southwestern Political Science Association	2017
European Political Science Association	2016
Western Political Science Association	2014

Chair or Organizer

Conference on Policy Process Research	2023, 2024
American Political Science Association	2022 & 2024
Midwest Political Science Association	2010–2013, & 2017
Southwestern Political Science Association	2017
International Conference on Public Policy	2015
Southern Political Science Association	2011

Discussant

Conference on Policy Process Research	2023, 2024

American Political Science Association	2022
Legislative Studies Conference	2022
Midwest Political Science Association	2010–2013, 2016-2017, 2019, & 2023
Comparative Agendas Conference	2014 & 2017
Congress & History Conference	2016
International Conference on Public Policy	2013, 2015, & 2019
Association for Policy Analysis & Management	2019
Southwestern Political Science Association	2017

Disciplinary Leadership

2023–Present	**Organizing Committee & Sponsor,** Conference on Methods of Policy Process Research
2022–Present	**Organizing Committee & Sponsor,** Conference on Policy Process Research
2024–2025	**President,** Public Policy Section, American Political Science Association
2023–2024	**Vice President,** Public Policy Section, American Political Science Association
2022–2023	**Executive Council,** Public Policy Section, American Political Science Association
2022–2023	**President,** Midwest Public Administration Caucus, Midwest Political Science Association
2021–2022	**Treasurer,** Public Policy Section, American Political Science Association
2020–2021	**Aaron Wildavsky Award Committee,** Public Policy Section, American Political Science Association
2016–2021	**Official Mentor,** American Political Science Association & Midwest Political Science Association
2018–2019	**Section Chair,** Public Management, Southern Political Science Association
2017–2018	**Presidential Selection Committee,** Midwest Public Administration Caucus, Midwest Political Science Association
2015–2016	**Committee Chair,** Best Paper in Public Policy, American Political Science Association
2014–2015	**Section Chair,** Bureaucratic Politics, Midwest Political Science Association
2011–2012	**Section Chair,** Public Policy, Midwest Political Science Association
2009–2012	**Executive Council,** Public Administration Section, American Political Science Association

Journal Reviewer

American Political Science Review · American Journal of Political Science · The Journal of Politics · Perspectives on Politics · British Journal of Political Science · Political Research Quarterly · The Policy Studies Journal · Policy Sciences · Journal of Public Administration Research & Theory · Public Administration Review · Perspectives on Public Management & Governance · Governance · Journal of Comparative Policy Analysis · Journal of European Public Policy · Journal of Public Policy · Public Administration · Administration and Society · Social Science Quarterly · American Review of Politics · Cognitive Systems Research · International Journal of Disaster Risk Reduction · Congress & the Presidency · Public Administration

Quarterly · Legislative Studies Quarterly · The R Journal · Political Analysis · Policy Sciences · Business & Politics · Policy & Politics

Academic Leadership

University Leadership

2022–Present	**University Government Relations Team,** West Virginia University
2022–Present	**Director, Institute for Policy Research and Public Affairs,** West Virginia University
2020–2021	**University Information Technology Committee,** University of Oklahoma
2017–2021	**University Representative, Inter-Consortium for Political & Social Research,** University of Oklahoma
2017–2020	**University Signature Initiative Committee: Advancing the Study of Water, Natural Resources, and the Environment,** University of Oklahoma

College Leadership

2023–Present	**Oustanding Research Award Committee,** Eberly College of Arts & Sciences, West Virginia University
2023–2024	**Research Strategic Planning Committee,** Eberly College of Arts & Sciences, West Virginia University
2023–2024	**Chair, Faculty Evaluation Committee,** Department of Public Administration, Eberly College of Arts & Sciences, West Virginia University
2022–2023	**Faculty Evaluation Committee,** Department of Public Administration, Eberly College of Arts & Sciences, West Virginia University
2022–2023	**Eberly Roundtable Organizing Committee,** Eberly College of Arts & Sciences, West Virginia University
2021–2022	**Panelist, Eberly Roundtable: *The Future of Work*,** Eberly College of Arts & Sciences, West Virginia University
2017–2021	**Big Data & Statistics Working Group,** Dodge Family College of Arts & Sciences, University of Oklahoma
2017–2021	**Committee Member (ACR Service),** Dodge Family College of Arts & Sciences, University of Oklahoma - Paul Plummer, Ph.D. Mathematics

Departmental Leadership

2022–2023	**Search Committee, Public Policy,** Department of Political Science, West Virginia University
2016–2021	**Chair, Research Methodology Field,** Department of Political Science, University of Oklahoma
2016–2021	**Chair, Strategic Planning,** Department of Political Science, University of Oklahoma

2014–2021	**Graduate Admissions and Funding Committee,** Department of Political Science, University of Oklahoma
2017–2018	**Peer Teaching Evaluations Committee,** Department of Political Science, University of Oklahoma
2016–2017	**Speaker Sponsorship,** Peter Mortensen (Aarhus University), Anthony Bertelli (NYU), & Herschel Thomas (UT-Arlington), Department of Political Science, University of Oklahoma
2016	**Moderator, Third Presidential Debate (OU Votes)** Department of Political Science, University of Oklahoma
2015–2016	**Carl Albert Center Director Search** Department of Political Science, University of Oklahoma
2014–2015	**MPA Admissions Committee** Department of Political Science, University of Oklahoma
2014–2015	**Search Committee, American Politics,** Department of Political Science, University of Oklahoma
2014–2015	**Ewing Fellowship Selection Committee,** Department of Political Science, University of Oklahoma
2012–2013	**Graduate Admissions & Funding Committee,** Department of Government, University of Texas
2011–2013	**Peer Teaching Review Committee,** Department of Government, University of Texas
2009–2013	**Human Subjects Review Committee,** Department of Government, University of Texas
2010–2011	**Course Transformation Committee,** Department of Government, University of Texas
2010–2011	**Public Policy Search Committee,** Department of Government, University of Texas
2010–2011	**Centennial Lecture Series Committee,** Department of Government, University of Texas
2009–2010	**Chair, Pickle Speaker Series in American Institutions & Public Policy,** Department of Government, University of Texas
2009–2010	**Library Committee,** Department of Government, University of Texas
2007–2008	**Chair, Workshop on Public Policy Processes,** Center for American Politics & Public Policy, University of Washington
2007–2008	**Chair, Student Seminar Series,** Center for Statistics & the Social Sciences, University of Washington
2006–2007	**Convener, *The Fifth Republic at Fifty : French Politics and Agenda Setting in Comparative Perspective*,** Center for American Politics & Public Policy, University of Washington

Teaching & Mentorship

Approach & Philosophy: My approach to teaching is interactive and geared toward skills development. I also emphasize bringing research & data into the classroom. My students undertake considerable writing, storytelling with data, and have opportunities to develop

policy briefs and data analytic skills. I also stress the importance of scientific communication and public engagement.

Graduate Courses

2010, 2023, & 2025	**Policy Implementation,** *University of Texas* and *West Virginia University*
2015 & 2021	**Intermediate Analysis of Political Data,** *University of Oklahoma*
2021	**Introduction to Analysis of Political Data,** *University of Oklahoma*
2017 & 2020	**Maximum Likelihood Estimation,** *University of Oklahoma*
2017 & 2019	**Agenda Setting in Public Policy,** *University of Oklahoma*
2010, 2014, & 2016	**Data Visualization,** *University of Oklahoma* and *University of Texas*
2014	**Field Seminar in Public Policy,** *University of Oklahoma*

Undergraduate Courses

2014 & 2020	**Bureaucracy & Citizenship,** *University of Oklahoma*
2018 & 2019	**Introduction to Political Analysis,** *University of Oklahoma*
2015 & 2016	**Regulatory Policy,** *University of Oklahoma*
2010–2013	**American Government,** *University of Texas*

Mentorship

Dissertation Advisor/Chair

2026 Adeola Abilawon, Ph.D., *West Virginia University*
2020 Perilloux Peay, Ph.D., *University of Oklahoma*
2019 Tracey Bark, Ph.D., *University of Oklahoma*

Dissertation Committee

Exp. Alexander Allen, Ph.D., *West Virginia University*
Exp. Connolly Baxter, Ph.D., *West Virginia University*
Exp. Khrystyna Pelchar, Ph.D., *West Virginia University*
2024 Christiana Bugri, Ph.D., *West Virginia University*
2024 Connor Dye, Ph.D., *University of Texas*
2024 Vicki Lavastida, Ph.D., *University of Oklahoma*
2024 Peter McLaughlin, Ph.D., *University of Oklahoma*
2022 Gloria Noble, Ph.D., *University of Oklahoma*
2020 Lihui Zhang, Ph.D., *University of Oklahoma*
2020 Matthew Geras, Ph.D., *University of Oklahoma*
2019 Elizabeth Bell, Ph.D., *University of Oklahoma*
2018 Jessica Hayden, Ph.D., *University of Oklahoma*
2018 Paul Valentine, Ph.D., *University of Oklahoma*
2017 Victoria Rickard, Ph.D., *University of Oklahoma*

2017 Jonathan Lewallen, Ph.D., *University of Texas*
2016 Michelle Wolfe, Ph.D., *University of Texas*
2015 JoBeth Shafran, Ph.D., *University of Texas*
2016 Sarat Krishnan, Ph.D., *University of Texas*
2013 Daniel Sternemann, Ph.D., *University of Texas*
2012 Dorothy Morgan, Ph.D., *University of Texas*

Master's Advisor/Chair

2024 Adeola Abilawon, M.A., *West Virginia University*
2023 Corinne Connor, M.A., *West Virginia University*
2017 David Oakley, M.A., *University of Oklahoma*

Undergraduate Advisor

2025 Julia Leyden, B.A., *West Virginia University*
2021 Lawson Sumler, B.A., *University of Oklahoma*
2021 Ryan Marsh, B.A., *University of Oklahoma*
2012 Royce Chang, B.S., *University of Texas*

Training & Certifications

2019 **Award in Wines, Level 1,** *Wine and Spirits Education Trust* (WSET), London, UK. Dallas Wine Education Center.

2016 **Grape and Vineyard Management,** *Oklahoma State University*, Perkins, OK.

2015 **Pregnancy Determination in Cattle,** *Texas A&M Agrilife Extension Service*, Gainsville, TX.

2015 **A.I. Management in Cattle** *Texas A&M Agrilife Extension Service*, Gainsville, TX.

2006 **CSSS Track - Concentration in Social Statistics** *Center for Statistics and the Social Sciences*, University of Washington. Seattle, WA.

2005 **Certificate in Quantitative Methods** *Inter-Consortium for Political and Social Research* (ICPSR), University of Michigan. Ann Arbor, MI.

2003 **Certificate in Public Policy Analysis** *Department of Political Science*, West Virginia University. Morgantown, WV.

References

Referencs are available upon request.